Emma Wilson Elementary School School Accountability Report Card Reported Using Data from the 2011-12 School Year Published During 2012-13

Every school in California is required by state law to publish a School Accountability Report Card (SARC), by February 1 of each year. The SARC contains information about the condition and performance of each California public school.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC webpage at http://www.cde.ca.gov/ta/ac/sa/.
- For additional information about the school, parents and community members should contact the school principal or the district
 office.

I. Data and Access

EdData Partnership Web Site

EdData is a partnership of the CDE, EdSource, and the Fiscal Crisis Management and Assistance Team (FCMAT) that provides extensive financial, demographic, and performance information about California's public kindergarten through grade twelve school districts and schools.

DataQuest

DataQuest is an online data tool located on the CDE DataQuest webpage at http://dq.cde.ca.gov/dataquest/ that contains additional information about this school and comparisons of the school to the district, the county, and the state. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., state Academic Performance Index [API], federal Adequate Yearly Progress [AYP]), test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners.

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible. Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

II. About This School

Contact Information (School Year 2012-13)

School Contact Infor	School Contact Information			
School Name	Emma Wilson Elementary School			
Street	1530 West Eighth Avenue			
City, State, Zip	Chico, CA 95926			
Phone Number	(530) 891-3297			
Principal	Kimberly Rodgers			
E-mail Address	krodgers@chicousd.org			
CDS Code	04-61424-6111116			

District Contact Information				
District Name	Chico Unified School District			
Phone Number	(530) 891-3000			
Web Site	www.chicousd.org			
Superintendent	Kelly Staley			
E-mail Address	kstaley@chicousd.org			

School Description and Mission Statement (School Year 2011-12)

This section provides information about the school, its programs and its goals.

Emma Wilson Elementary School is located on the suburban west side of Chico, serving children from Chico's northwest quadrant as well as the surrounding neighborhood. The beautiful campus is surrounded by quiet neighborhoods, orchards and an adjacent city park. Emma Wilson enrolls students in kindergarten through sixth grade.

"Our Mission at Emma Wilson Elementary School is to assure high levels of learning for all students" Everyone Working for Excellence

Our Vision at Emma Wilson is guided by the following essential questions:

- 1) What do we expect students to learn?
- 2) How do we know when they have learned it?
- 3) How will we respond when students don't learn?
- 4) How will we provide students the opportunity to connect to our community?

Opportunities for Parental Involvement (School Year 2011-12)

This section provides information on how parents can become involved in school activities, including contact information pertaining to organized opportunities for parent involvement.

Our School Site Council, made up of parents and staff members, provides leadership through the development of our school plan, categorical budget and other school activities. The School Site Council surveys our families every other year to determine what parents think of the school's effectiveness. The PTA is a strong, active organization, which sponsors our Family Reading incentive program, the Jog-a-thon fundraiser and many educational activities for students and families.

We have a variety of daytime and evening activities for our families. Some of these activities include our Harvest Festival, Family Math Night, Open House, Grandparent's Day, and a number of student performances and curricula presentations.

Our teachers and administrators have an "open door policy" which invites parents to our school for thoughtful and essential dialogue. Discussions can range from student concerns and joys, to policy and procedure questions and input. Contact the main office for more information.

Student Enrollment by Grade Level (School Year 2011-12)

Grade Level	Number of Students
Kindergarten	87
Grade 1	66
Grade 2	100
Grade 3	87
Grade 4	102
Grade 5	101
Grade 6	98
Total Enrollment	641

Student Enrollment by Group (School Year 2011-12)

Group	Percent of Total Enrollment	Group	Percent of Total Enrollment
Black or African American	4.8	White	64.7
American Indian or Alaska Native	1.6	Two or More Races	1.6
Asian	4.5	Socioeconomically Disadvantaged	47
Filipino	0	English Learners	11.4
Hispanic or Latino	19.8	Students with Disabilities	8.3
Native Hawaiian/Pacific Islander	0.9		

Average Class Size and Class Size Distribution (Elementary)

	2009-10 2010-11			2011-12								
Grade Level	Avg.	Numb	er of Class	rooms	Avg.			Avg.	Number of Classrooms			
2010.	Class Size	1-20	21-32	33+	Class Size	1-20	21-32	33+	Class Size	1-20	21-32	33+
К	28.67		3		28	0	2	0	29	0	4	0
1	27		2		30	0	4	0	26.5	0	2	0
2	29.67		3		29.7	0	3	0	29	0	3	0
3	28.67		3		30	0	4	0	29	0	3	0
4	31.67		3		28.8	0	4	0	28.3	0	4	0
5	31		3		33	0	0	3	30	0	4	0
6	29.67		3		31.3	0	4	0	32.8	0	1	3

^{*} Number of classes indicates how many classes fall into each size category (a range of total students per class).

III. School Climate

School Safety Plan (School Year 2011-12)

This section provides information about the school's comprehensive safety plan, including the dates on which the safety plan was last reviewed, updated, and discussed with faculty; as well as a brief description of the key elements of the plan.

Our Safe Schools Plan includes emergency procedures in case of fire, earthquake, or other disaster. The Safe Schools Plan is updated annually in accordance with Senate Bill 187. The key elements of the Safe School Plan are: traumatic incidents, imminent danger procedure ("code red)," evacuation/relocation procedure, civil defense/disorder, bomb threat/bomb emergency, earthquake, chemical spill, crime in progress and fire/explosion. The staff and students have received special training on procedures to follow in the event of an emergency. A copy of these procedures is available in the office and in every classroom for viewing. In an effort to ensure student safety while traveling to and from school, a crossing guard is located at the stop sign on the corner of West Sacramento and Eighth Avenue. A traffic light is in place at Nord Avenue and Eighth Avenue. A stop sign is in place at the corner of West Eighth Avenue and Forty Niner Court. Parents have signed a "Traffic Calming Plan" promoting student safety, courtesy and efficiency of traffic flow. We are focusing on the premise that, "We value a physically and emotionally safe and secure school environment," which is a high priority at Emma Wilson.

Suspensions and Expulsions

D-4-*		School		District		
Rate*	2009-10	2010-11	2011-12	2009-10	2010-11	2011-12
Suspensions	13.74	11.91	.31	10.03	8.95	4.57
Expulsions	0.15	0	0	0.73	0.59	0.62

^{*} The rate of suspensions and expulsions is calculated by dividing the total number of incidents by the total enrollment (and multiplying by 100).

IV. School Facilities

School Facility Conditions and Planned Improvements (School Year 2012-13)

This section provides information from the most recent Facility Inspection Tool (FIT) data (or equivalent), including:

- Description of the safety, cleanliness, and adequacy of the school facility
- Description of any planned or recently completed facility improvements
- The year and month in which the data were collected
- Description of any needed maintenance to ensure good repair

Year and month in which data were collected: November 2012

Emma Wilson School takes great efforts to ensure that our campus is clean, safe, and functional. Below is more specific information on the condition of the school and the efforts made to ensure that students are provided with a clean, safe, and functional learning environment. Emma Wilson School was constructed in 1992-93. Our facility houses 30 classrooms. The school has 3 large playground areas designated for kindergarten, primary and intermediate. The school has posted requirements that all visitors check in at the office and receive a visitors badge or sticker. The school provides before and after school supervision for students being dropped off or picked up. District maintenance staff and site custodial staff ensure that the school is in good repair and working order. A work order process is used to ensure efficient service and that emergency repairs are given the highest priority. The principal works closely with the custodial staff to ensure that all school facilities are kept clean and free of safety hazards. The district participates in the State School Deferred Maintenance Program, which provides state matching funds on a dollar-for-dollar basis, to assist the school district with expenditures for major repair or replacement of existing school building components. Typically, this includes roofing, plumbing, heating, air conditioning, electrical systems, interior or exterior painting, and floor systems.

School Facility Good Repair Status (School Year 2012-13)

This section provides information from the most recent Facility Inspection Tool (FIT) data (or equivalent), including:

- Determination of repair status for systems listed
- Description of any needed maintenance to ensure good repair
- The Overall Rating (bottom row)

Contain to an and		Repair	Status		Repair Needed and
System Inspected	Exemplary	Good	Fair	Poor	Action Taken or Planned
Systems: Gas Leaks, Mechanical/HVAC, Sewer	[X]	[]	[]	[]	
Interior: Interior Surfaces	[]	[]	[X]	[]	Repair/Replace Stained Ceiling Tiles; Rooms 913/16. WO# 52054
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	[X]	[]	[]	[]	
Electrical: Electrical	[X]	[]	[]	[]	
Restrooms/Fountains: Restrooms, Sinks/ Fountains	[X]	[]	[]	[]	
Safety: Fire Safety, Hazardous Materials	[X]	[]	[]	[]	
Structural: Structural Damage, Roofs	[]	[X]	[]	[]	Repair Hole in Ceiling in MPR Girls Bathroom. WO# 52090 Repair Leak Above Doorway Between Rooms 18/19. WO# 52064
External: Playground/School Grounds, Windows/ Doors/Gates/Fences	[X]	[]	[]	[]	
Overall Rating	[]	[X]	[]	[]	

V. Teachers

Teacher Credentials

T		District		
Teachers	2009-10	2010-11	2011-12	2011-12
With Full Credential	29	26	30	574
Without Full Credential	0	0	0	1
Teaching Outside Subject Area of Competence	0	0	0	

Teacher Misassignments and Vacant Teacher Positions

Indicator	2010-11	2011-12	2012-13
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments	0	0	0
Vacant Teacher Positions	0	0	0

^{* &}quot;Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

Core Academic Classes Taught by Highly Qualified Teachers (School Year 2011-12)

The Federal Elementary and Secondary Education Act (ESEA), also known as No Child Left Behind (NCLB), requires that core academic subjects be taught by Highly Qualified Teachers, defined as having at least a bachelor's degree, an appropriate California teaching credential, and demonstrated core academic subject area competence. For more information, see the CDE *Improving Teacher and Principal Quality* webpage at: http://www.cde.ca.gov/nclb/sr/tq/

	Percent of Classes In Core Academic Subjects			
Location of Classes	Taught by Highly Qualified Teachers	Not Taught by Highly Qualified Teachers		
This School	100	0		
All Schools in District	98.55	1.45		
High-Poverty Schools in District	98.17	1.83		
Low-Poverty Schools in District	100	0		

^{*} High-poverty schools are defined as those schools with student eligibility of approximately 40 percent or more in the free and reduced price meals program. Low-poverty schools are those with student eligibility of approximately 25 percent or less in the free and reduced price meals program.

VI. Support Staff

Academic Counselors and Other Support Staff (School Year 2011-12)

Title	Number of FTE Assigned to School	Average Number of Students per Academic Counselor
Academic Counselor		
Counselor (Social/Behavioral or Career Development)	0.8	
Library Media Teacher (Librarian)		
Library Media Services Staff (Paraprofessional)	1.0	
Psychologist	0.45	
Social Worker		
Nurse	0.2	
Speech/Language/Hearing Specialist	0.8	
Resource Specialist		
Other		

^{*} One Full-Time Equivalent (FTE) equals one staff member working full-time; one FTE could also represent two staff members who each work 50 percent of full-time

VII. Curriculum and Instructional Materials

Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2012-13)

This section describes whether the textbooks and instructional materials used at the school are from the most recent adoption; whether there are sufficient textbooks and instruction materials for each student; and information about the school's use of any supplemental curriculum or non-adopted textbooks or instructional materials.

Year and month in which data were collected: October 2012

Updated and readily available resources are important if students are to perform at their best in class. The State of California adopts textbooks that meet quality standards established by the State Board of Education. The Chico Unified School District selects textbooks and other instructional materials from these state adoptions. Subjects are reviewed on a seven-year cycle. All of the textbooks currently in use meet these standards. They were selected to match the needs of Chico students by a Task Force comprised of teachers and administrators and approved by the Board of Education. The CUSD convenes curricular task forces to review textbooks in core subject areas on the Kindergarten through 8th grade state adopted list concurrent with the adoption cycle. These standards aligned textbooks are in the hands of all students within two years of adoption.

Core Curriculum Area	Textbooks and Instructional Materials/ Year of Adoption	From Most Recent Adoption?	Percent of Students Lacking Own Assigned Copy
Reading/Language Arts	Macmillan/McGraw-Hill: California Treasures	Yes	0
Mathematics	McGraw Hill/Wright Group / Everyday Math - 2009	Yes	0
Science	K-5: McMillan/McGraw Hill / California Science - 2007 6-8: Prentice Hall / Focus on CA Science - 2007	Yes	0
History-Social Science	Harcourt / Reflections - 2006	Yes	0
Foreign Language	Meets State Guidelines		0
Health	Meets State Guidelines		0
Visual and Performing Arts	Meets State Guidelines		0

VIII. School Finances

Expenditures Per Pupil and School Site Teacher Salaries (Fiscal Year 2010-11)

		Average		
Level	Total	Supplemental/ Restricted	Basic/ Unrestricted	Teacher Salary
School Site	\$8,166.13	\$3,446.06	\$4,720.07	\$68,282.71
District			\$4,731.04	\$65,065.00
Percent Difference: School Site and District			99.76%	104.95%
State			\$5,455.00	\$68,488.00
Percent Difference: School Site and State			86.53%	99.70%

^{*} Supplemental/Restricted expenditures come from money whose use is controlled by law or by a donor. Money that is designated for specific purposes by the district or governing board is not considered restricted.

For detailed information on school expenditures for all districts in California, see the CDE Current Expense of Education & Per-pupil Spending webpage at http://www.cde.ca.gov/ds/fd/ec/. For information on teacher salaries for all districts in California, see the CDE Certificated Salaries & Benefits webpage at http://www.cde.ca.gov/ds/fd/cs/. To look up expenditures and salaries for a specific school district, see the Ed-Data Web site at: http://www.ed-data.org.

^{**} Basic/Unrestricted expenditures are from money whose use, except for general guidelines, is not controlled by law or by a donor.

Types of Services Funded (Fiscal Year 2011-12)

This section provides specific information about the types of programs and services available at the school that support and assists students. For example, this narrative may include information about supplemental educational services related to the school's federal Program Improvement (PI) status.

Emma Wilson receives the following funding:

- Economic Impact Aid/Limited English Proficient (EIA/LEP) funds to support programs and activities to assist English learners achieve proficiency in the English language as rapidly as practicable and to support programs and activities to improve the academic achievement of English learners.
- **Economic Impact Aid/State Compensatory Education (EIA/SCE)** funds to support programs and activities designed to assist educationally disadvantaged students achieve state standard proficiency.
- **Safe Schools** funds to provide training, resources, and technical assistance to establish a school/community environment which is physically and emotionally safe, well-disciplined, and conducive to learning.
- Title II federal funds to provide ongoing staff development for teachers and principals.

Teacher and Administrative Salaries (Fiscal Year 2010-11)

Teacher and Administrative Salaries (Fiscal Teal 2010-11)						
Category	District Amount	State Average for Districts In Same Category				
Beginning Teacher Salary	\$38,121	\$40,932				
Mid-Range Teacher Salary	\$53,164	\$65,424				
Highest Teacher Salary	\$83,676	\$84,596				
Average Principal Salary (Elementary)	\$89,920	\$106,806				
Average Principal Salary (Middle)	\$97,238	\$111,776				
Average Principal Salary (High)	\$102,804	\$120,858				
Superintendent Salary	\$164,900	\$204,089				
Percent of Budget for Teacher Salaries	41%	39%				
Percent of Budget for Administrative Salaries	4%	5%				

^{*} For detailed information on salaries, see the CDE Certificated Salaries & Benefits webpage at http://www.cde.ca.gov/ds/fd/cs/.

IX. Student Performance

The Standardized Testing and Reporting (STAR) Program consists of several key components, including:

- California Standards Tests (CSTs), which include English-language arts (ELA) and mathematics in grades two through eleven; science in grades five, eight, and nine through eleven; and history-social science in grades eight, and nine through eleven.
- California Modified Assessment (CMA), an alternate assessment that is based on modified achievement standards in ELA for grades three through eleven; mathematics for grades three through seven, Algebra I, and Geometry; and science in grades five and eight, and Life Science in grade ten. The CMA is designed to assess those students whose disabilities preclude them from achieving grade-level proficiency on an assessment of the California content standards with or without accommodations.
- California Alternate Performance Assessment (CAPA), includes ELA and mathematics in grades two through eleven, and science for grades five, eight, and ten. The CAPA is given to those students with significant cognitive disabilities whose disabilities prevent them from taking either the CSTs with accommodations or modifications or the CMA with accommodations.

The assessments under the STAR Program show how well students are doing in relation to the state content standards. On each of these assessments, student scores are reported as performance levels.

For detailed information regarding the STAR Program results for each grade and performance level, including the percent of students not tested, see the CDE STAR Results Web site at http://star.cde.ca.gov.

Standardized Testing and Reporting Results for All Students - Three-Year Comparison

	Percent of Students Scoring at Proficient or Advanced								
Subject	School		District		State				
	2009-10	2010-11	2011-12	2009-10	2010-11	2011-12	2009-10	2010-11	2011-12
English-Language Arts	50	53	56	56	58	58	52	54	56
Mathematics	55	64	59	47	51	51	48	50	51
Science	70	77	74	64	67	68	54	57	60
History-Social Science				55	59	56	44	48	49

^{*} Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Standardized Testing and Reporting Results by Student Group - Most Recent Year

	Percent of Students Scoring at Proficient or Advanced					
Group	English-Language Arts	Mathematics	Science	History-Social Science		
All Students in the LEA	58	51	68	56		
All Student at the School	56	59	74			
Male	56	62	80			
Female	56	57	66			
Black or African American	37	37				
American Indian or Alaska Native						
Asian	48	57				
Filipino						
Hispanic or Latino	29	36	64			
Native Hawaiian/Pacific Islander						
White	68	70	87			
Two or More Races	53	59				
Socioeconomically Disadvantaged	37	42	62			
English Learners	12	27	17			
Students with Disabilities	36	38				
Students Receiving Migrant Education Services						

^{*} Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

California Physical Fitness Test Results (School Year 2011-12)

The California Physical Fitness Test (PFT) is administered to students in grades five, seven, and nine only. This table displays by grade level the percent of students meeting the fitness standards for the most recent testing period. For detailed information regarding this test, and comparisons of a school's test results to the district and state, see the CDE PFT webpage at http://www.cde.ca.gov/ta/tg/pf/.

Grade	Percent of Students Meeting Fitness Standards						
Level	Four of Six Standards Five of Six Standards Six of Six Standards						
5	14.4	25	35.6				

^{*} Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

X. Accountability

Academic Performance Index

The Academic Performance Index (API) is an annual measure of state academic performance and progress of schools in California. API scores range from 200 to 1,000, with a statewide target of 800. For detailed information about the API, see the CDE API webpage at http://www.cde.ca.gov/ta/ac/ap/.

Academic Performance Index Ranks - Three-Year Comparison

This table displays the school's statewide and similar schools' API ranks. The **statewide API rank** ranges from 1 to 10. A statewide rank of 1 means that the school has an API score in the lowest ten percent of all schools in the state, while a statewide rank of 10 means that the school has an API score in the highest ten percent of all schools in the state.

The **similar schools API rank** reflects how a school compares to 100 statistically matched "similar schools." A similar schools rank of 1 means that the school's academic performance is comparable to the lowest performing ten schools of the 100 similar schools, while a similar schools rank of 10 means that the school's academic performance is better than at least 90 of the 100 similar schools.

API Rank	2009	2010	2011
Statewide	6	5	5
Similar Schools	2	1	2

Academic Performance Index Growth by Student Group - Three-Year Comparison

Group	Actual API Change					
	2009-10	2010-11	2011-12			
All Students at the School	-8	4	9			
Black or African American						
American Indian or Alaska Native						
Asian						
Filipino						
Hispanic or Latino	-23	-3	-30			
Native Hawaiian/Pacific Islander						
White	-1	9	25			
Two or More Races						
Socioeconomically Disadvantaged	-9	-3	-7			
English Learners						
Students with Disabilities						

^{* &}quot;N/D" means that no data were available to the CDE or LEA to report. "B" means the school did not have a valid API Base and there is no Growth or target information. "C" means the school had significant demographic changes and there is no Growth or target information.

Academic Performance Index Growth by Student Group - 2012 Growth API Comparison

This table displays, by student group, the number of students included in the API and the 2012 Growth API at the school, district, and state level.

	2012 Growth API						
Group	School		District		State		
	# of Students	Growth API	# of Students	Growth API	# of Students	Growth API	
All Students at the School	452	805	8,920	797	4,664,264	788	
Black or African American	27	743	325	713	313,201	710	
American Indian or Alaska Native	7		167	737	31,606	742	
Asian	17	794	596	768	404,670	905	
Filipino	0		58	869	124,824	869	
Hispanic or Latino	89	700	1,922	726	2,425,230	740	
Native Hawaiian/Pacific Islander	4		53	797	26,563	775	
White	292	851	5,605	828	1,221,860	853	
Two or More Races	4		45	730	88,428	849	
Socioeconomically Disadvantaged	210	726	4,259	724	2,779,680	737	
English Learners	56	697	1,350	683	1,530,297	716	
Students with Disabilities	43	647	1,026	603	530,935	607	

Adequate Yearly Progress

The federal ESEA requires that all schools and districts meet the following Adequate Yearly Progress (AYP) criteria:

- Participation rate on the state's standards-based assessments in ELA and mathematics
- Percent proficient on the state's standards-based assessments in ELA and mathematics
- API as an additional indicator
- Graduation rate (for secondary schools)

Detailed information about AYP, including participation rates and percent proficient results by student group, can be found at the CDE Adequate Yearly Progress (AYP) webpage at http://www.cde.ca.gov/ta/ac/ay/.

Adequate Yearly Progress Overall and by Criteria (School Year 2011-12)

AYP Criteria	School	District
Made AYP Overall	No	No
Met Participation Rate: English-Language Arts	Yes	Yes
Met Participation Rate: Mathematics	Yes	Yes
Met Percent Proficient: English-Language Arts	No	No
Met Percent Proficient: Mathematics	No	No
Met API Criteria	Yes	Yes
Met Graduation Rate (if applicable)	N/A	No

Federal Intervention Program (School Year 2012-13)

Schools and districts receiving federal Title I funding enter Program Improvement (PI) if they do not make AYP for two consecutive years in the same content area (ELA or mathematics) or on the same indicator (API or graduation rate). After entering PI, schools and districts advance to the next level of intervention with each additional year that they do not make AYP. For detailed information about PI identification, see the CDE PI Status Determinations webpage: http://www.cde.ca.gov/ta/ac/ay/tidetermine.asp.

Indicator	School	District
Program Improvement Status		In Pl
First Year of Program Improvement		2004-2005
Year in Program Improvement		Year 3
Number of Schools Currently in Program Improvement		11
Percent of Schools Currently in Program Improvement		37.9

XI. Instructional Planning and Scheduling

Professional Development

This section provides information on the number of days provided for professional development and continuous professional growth in the most recent three year period. Questions that may be answered include:

- What are the primary/major areas of focus for staff development and specifically how were they selected? For example, were student achievement data used to determine the need for professional development in reading instruction?
- What are the methods by which professional development is delivered (e.g., after school workshops, conference attendance, individual mentoring, etc.)?
- How are teachers supported during implementation (e.g., through in-class coaching, teacher-principal meetings, student performance, and data reporting, etc.)?

Instructional staff participates in selected in-service days designed to improve teaching skills. Training opportunities are being provided for teachers on the California Common Core Standards to prepare us for full implementation in the 2014-15 school year. Weekly staff and grade level collaboration meetings are scheduled and provide additional opportunities for staff development and collaboration.

Curriculum improvement is an ongoing process at Emma Wilson School. Leadership Team, teachers, parents, and School Site Council members meet regularly in committees to examine instruction, curriculum, and assessment issues, as well as school-community relations and school procedures. Our school plan is currently under revision to reflect our focus on student learning.